Austin Engineering Ltd

FY22 Financial Results

29 August 2022







austin

Key financial highlights



- NPAT up 525% to \$20.6 million, and ahead of initial guidance.
- Revenue up 3% to of \$203.3 million despite COVID-affected revenue in Australia.
- EBITDA up 155% to \$32.5 million.
- Return on equity up to 19% versus under 10% in previous years.
- Net debt \$1.2 million improved by \$18.6 million from the end of H1.
- Order book up 50% and H1 FY23 revenue 93% covered.
- Acquisition of mining equipment firm Mainetec for \$19.6 million (post period) expected to be >20% EPS accretive.

For full explanation of Highlights see the full market presentation of the same date. All numbers referenced are on a statutory, continuing operations basis. FY21 has been restated for discontinued operations

¹ For the purposes of determining accretion, EPS has been based on the latest average Austin broker consensus NPAT for FY23 (of \$22.6 million), Austin's estimated fully diluted total shares outstanding, and calculated on a full year basis as if completion had occurred on 1 July. EPS has been calculated inclusive of transaction costs and expected synergies. Anticipated Mainetec FY23 revenue (on an annualised basis) is expected to exceed \$40 million.

Who we are



Austin supplies customised equipment to large global mining clients, mining contractors and original equipment manufacturers. Our innovative solutions maximise productivity and profits for our clients.



17 Locations across six continents,
including partners.**\$203.3M\$138.3M**FY22 RevenueTruck body revenueOrder

40+ years

Engineering and manufacturing mining equipment 4

4

Operating sites across four continents

Partner final assembly companies

13

Number of 'home markets'



\$135M

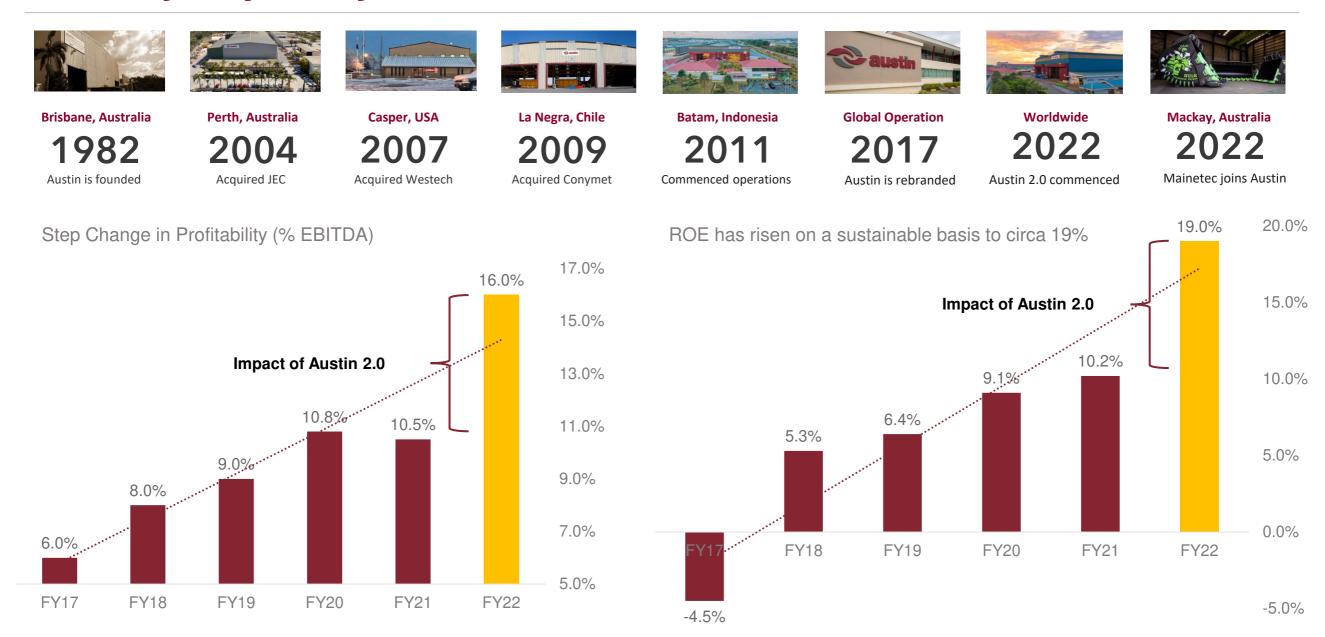
Order book at 1 July 2022

~1,050

Employees and contractors worldwide

Our 40-year journey

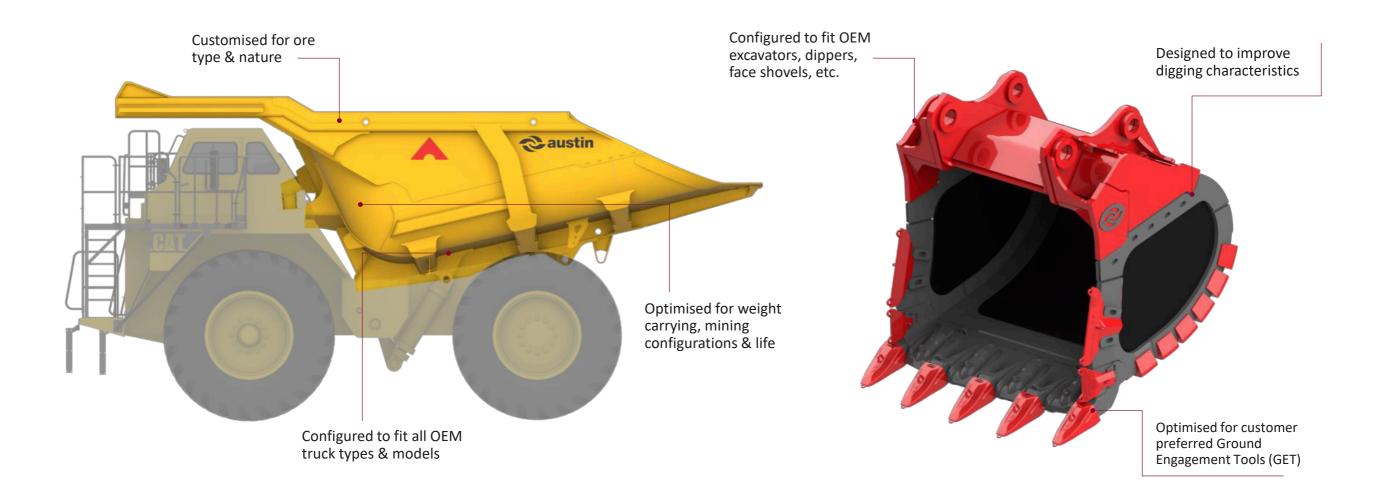




What we do

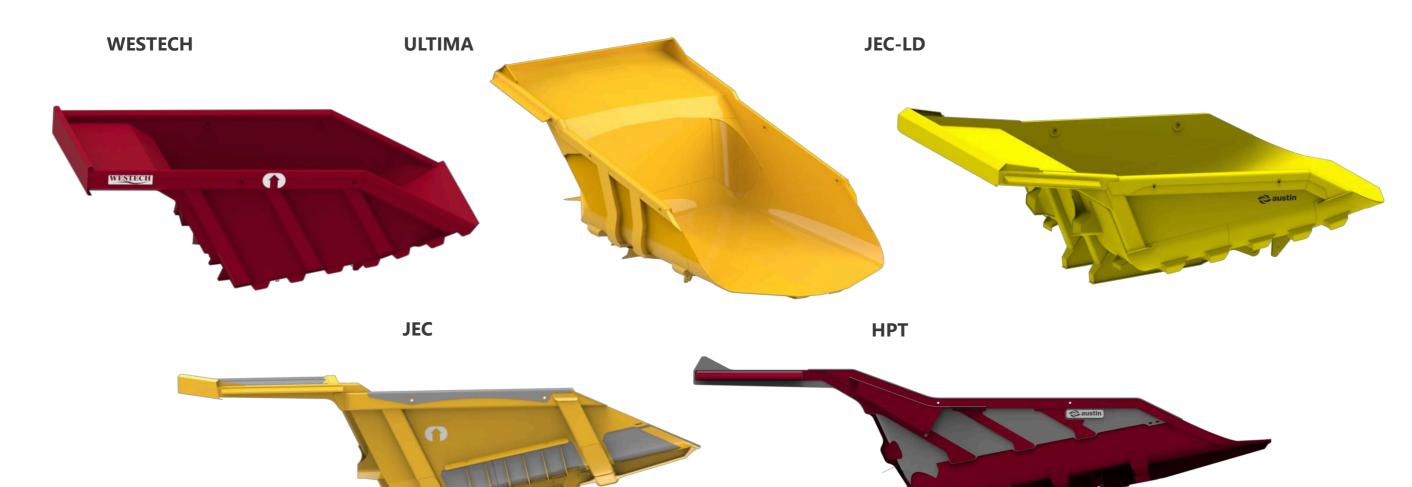


We are an industrial business producing world class customised wear products for the mining industry



Five truck tray types for different applications





Leading range of mining buckets for many applications









*Ore Chutes are designed by Nordic Minesteel Technologies and built under licence for Freeport mine in Indonesia.

Where we operate



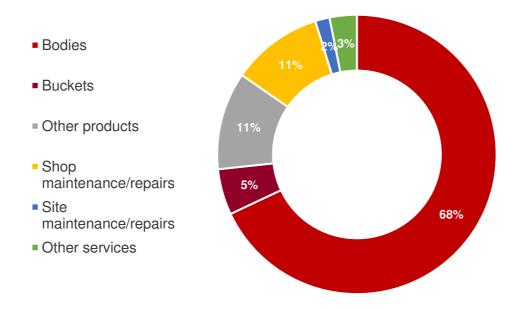
The major mining jurisdictions of the world are our home markets, currently covering circa 65% of global truck tray market.



(Melter Mexico, Mackay(2), Townsville, Hunter Valley, NZ).

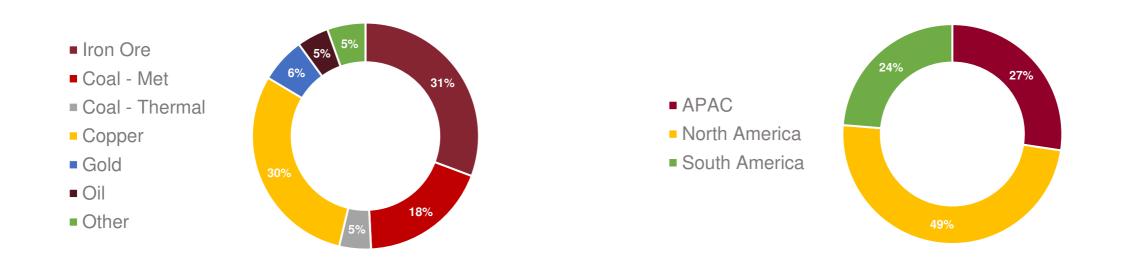


		Austin is an industrial business building standard product types with more reliable revenue and earnings outlook.
Product Focused	85 %	 Products are made to order, fast turnover consumables critical to most types of mining worldwide. Average truck body turnover is 3-8 years depending on market.
Operational Strategy	Of revenue was associated with products	 Customer diversification in addition to the competitive environment, fast turnover business means Austin can react to input cost changes rapidly by adjusting pricing and delivery.
		Austin's order book is related to mine throughput and therefore less affected by CAPEX investment cycles.





	Global Diversification of Operations	Diversified Revenue throughout key global markets	 Austin is strategically located in the key mining areas of the world that are both accessible and have high product demand. Most mines in the world transport ore from pit to process by truck. This drives demand for bodies and buckets. Austin sells products to many of the world's tier one miners and below, reducing customer commodity or market concentration.
	of Operations	key global markets	 Austin continues to see solid demand despite economic headwinds.



Our markets



		 3rd party data suggests world market for 100 tonne+ trucks is circa 20,000 in total. Austin estimates over 3,000 replacement truck bodies and 500 buckets are required p.a.
Global Mining Truck Tray Market	~ 18% Market share worldwide	 Austin is the world brand leader but with a market share estimated at circa 18% indicating growth opportunity for innovative new products that reduce mining costs and increase efficiency.
		 Australia followed by North America are the two biggest truck body markets in the world and home to Austin's two biggest facilities.
		Australia is the single biggest market for truck trays in the world based on truck fleet size and replacement practices.
Australian Mining	23%	• WA is the biggest truck body market in Australia (46%) followed by QLD (29%) and NSW (21%).
Truck Tray Market	Market share in Australia	 Australian market is characterised by highly demanding customers focused on efficiency and total cost of ownership requiring sophisticated suppliers.
		• (as a result) Equipment replacement cycles are generally shorter in Australia leading to higher equipment replacement.
		 Austin delivers mining equipment across the spectrum of products but primarily in hard rock where high equipment wear is a feature. Key materials are led by iron ore in Western Australia but including coal in USA and Australia, oil sands in Western Canada, copper, nickel, zinc, lithium and others.
Global Commodity	74% Revenue exposed	 Recovering demand across the industry has led to strong mineral prices in almost all sectors driving miners to focus on maximising output.
Market Tailwinds	to hard rock mining	 Key Austin 'home' markets in USA and Chile are performing well and above historic norms due to significant changes in these businesses. Australia still seeing significant disruption due to labour issues post pandemic.
		Australia, the single largest market in the world for truck bodies with market remaining strong in almost all sectors.



Revenue \$203.3m

Up 3% from FY21

EBITDA **\$32.5m**

Up 155% from FY21

NPAT \$20.6m

Up 525% from \$3.3m in PCP

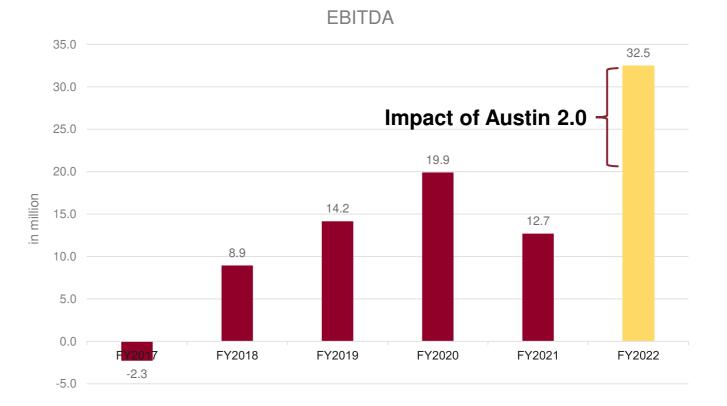
Net debt \$1.2m Excl. \$14.3m of lease liabilities

Dividends 0.3 cps

Fully franked final FY22 declared

EPS **3.55c**

Up 524% vs PCP



Note: Prior years' EBITDA numbers as per prior period audited annual report, FY2021 restated for discontinued operations

FY22 highlights



	 Total revenue from continuing operations was up 3% from FY22 with Australia down on the PCP due to buying cycle of a major customer and covid impacts reducing output, offset by strong sales in the USA and Chile as they shrugged off COVID-19 impacts in the previous year.
Current period earnings	 EBITDA from continuing operations was up from \$12.7m to \$32.5m an increase of 155% primarily driven by the impacts of Austin 2.0 by reducing costs, improving manufacturing efficiency and improved bid margins.
	• NPAT of \$20.6m up 525% on FY21.
	Net debt was reduced to \$1.2m as a result of EBITDA coming through as cash and property sales in H2.
Capital Management	 Capital management is based on maintaining a RoE of over 18% (currently 19%) by investing in the Company within that target. Austin continues to consider the balance of returning capital to investors versus investing it in the growth of the business, such as the highly accretive acquisition of Mainetec. The Board is conscious of finding the optimal balance between delivering increased dividend returns to shareholders, whilst also maintaining an adequate cash position to grow the business over the long-term.
	 Fully franked FY22 final dividend of 0.3 cps, to be paid in October 2022.
	 Franking credits balance of \$22.9 million (net of FY22 fully franked final dividend declared).
	Sales completed for assets held for sale in South America and Australia for \$11.8 million.
	 Austin 2.0 strategy being driven across the company with significant benefits still to be realised.
Business optimisation	 Manufacturing efficiency improvements are now a major focus both through the continued implementation of the advanced manufacturing strategy and through internal and external supply chain improvements all aimed at embedding Austin as a cost leader in the industry. Significant benefits from this strategy will be a feature of the FY23 year.
	 Important new truck tray and bucket products have been delivered during the year and have attracted strong sales.
	Austin's primary focus remains in its three major home markets.



Financial Results

Gareth Jones, Chief Financial Officer



Financial Performance: Statutory (Continuing Operations)

12 months ending		FY 2022	FY 2021	2021 to 2022 % Change
Revenue	\$M	203.3	198.1	3%
EBITDA	\$M	32.5	12.7	155%
EBITDA margin	%	16.0%	6.4%	149%
Depreciation and amortisation	\$M	(5.0)	(5.9)	(15)%
EBIT	\$M	27.4	6.9	297%
EBIT margin	%	13.5%	3.5%	287%
Net interest expense	\$M	(1.1)	(1.9)	(42%)
PBT	\$M	26.3	5.0	426%
Tax Expense	\$M	(5.7)	(1.7)	235%
NPAT	\$M	20.6	3.3	525%
EPS (cents)	С	3.55	0.57	524%
DPS (cents)	С	0.50	0.50	-

FY2021 has been restated for discontinued operations

- Revenue up \$5.2 million despite impact of COVID-19 in Western Australia.
- Strong margin improvement in both North and South America leading to increased EBITDA.
- Austin 2.0 cost efficiency measures of circa \$11 million p.a.
- D&A reduction due primarily to assets held for sale and therefore not depreciated. Major assets now sold.
- Reduction in interest expense due to new HSBC financing facility.
- Effective tax rate across the Group is 22%. Actual tax paid in the period is \$1.3 million.

Cash Flow

Fiscal ye	ear ending
FY2022	FY2021
29.5	9.7
(12.4)	(14.1)
(1.3)	(2.5)
(1.4)	(1.4)
-	7.9
(9.7)	(7.9)
4.7	(8.3)
12.9	1.1
(4.2)	(5.9)
8.7	(4.8)
-	8.1
(2.7)	(4.0)
(2.7)	4.1
10.7	(9.1)
	. ,

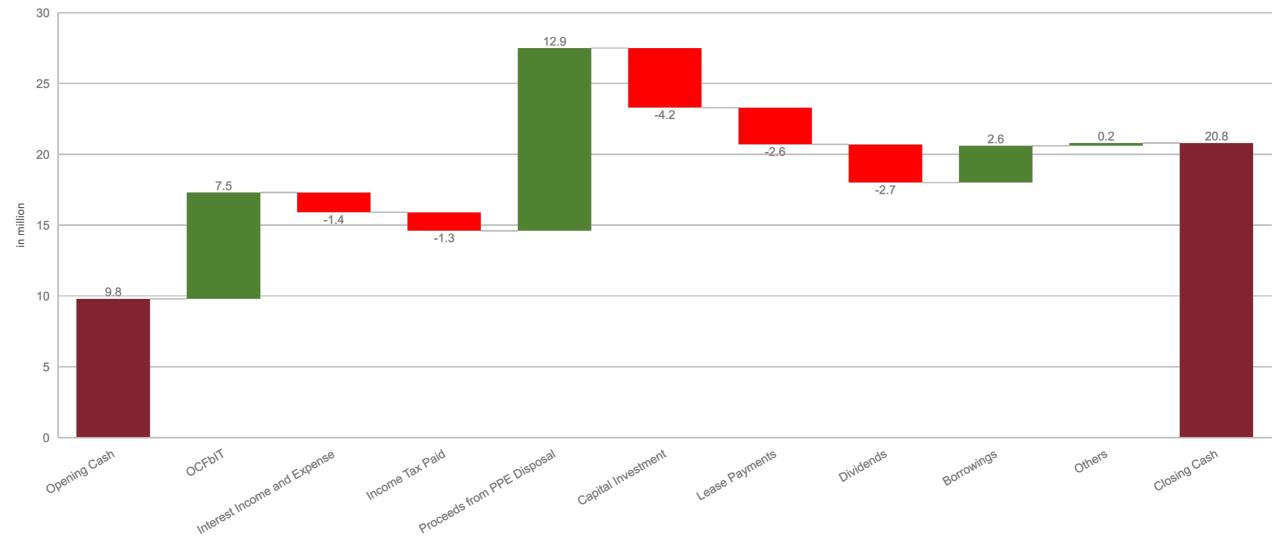
- Operating cash flows impacted by working capital movement due to an increase in work-in-progress to support increasing H2 activity.
 - Other movements include release of provision (\$2.8m), increase in finance lease receivables (\$4.4m) and net gain from disposal of PPE (\$1.9m).
- Proceeds from asset disposal of \$12.9m, includes \$11.8m from property sales.
- PPE acquisitions driven by Austin 2.0 advanced manufacturing.
- Dividends paid totalling \$2.7m included:
 - FY21 Final Dividend of 0.3 cps
 - FY22 Interim Dividend of 0.2 cps
- FY21 included deferred 1H20 Interim Dividend payment.

•

٠



Movements in Cash



Cash flows reflect continuing and discontinued operations, as such certain amounts will not reconcile to performance statements above, which are shown on a continuing basis

OCFbIT = Operating cashflow before Interest and Tax.

P 18 Austin Engineering Limited FY2022 Results Presentation

Balance Sheet and Other Items

Decrease in Net Debt

- Net debt decreased \$8.4 million to \$1.2 million, primarily driven by focused working capital management and improving cash conversion.
- Net debt of \$1.2 million excludes \$14.3 million of liabilities relating to long-term property leases.
- Net debt : EBITDA remains <1 times at 0.04x, considerably below covenant requirement.

\$M	FY 2022	FY 2021
Total Assets	214.1	177.3
Total Shareholders Funds	107.3	90.8
Net Debt	1.2	9.6
Net Debt to Net Debt plus Equity	1.1%	9.5%

Final Dividend declared of 0.3 cps

- Fully franked Final Dividend held at 0.3 cps, Record date 7 October 2022, payable on 27 October 2022
- Franking account following payment of dividend of \$22.9 million

Working Capital

- Work-in-progress increased \$11.3 million due to higher activity in H2. Raw material and steel stocks are being maintained to protect from supply chain risks.
- Higher Q4 FY22 revenue increased receivables by \$14.8 million which will unwind in FY23.
- Offset by an increase in advance customer payments of \$6.2 million and an increase in trade and other payables by \$7.7 million.

\$M	FY 2022	FY 2021
Work-in-progress	20.5	9.2
Raw materials	19.5	19.5
Finished goods	0.4	0.2
Total inventory	40.4	28.9
Total receivables	54.5	39.7
Total payables	(60.9)	(47.0)
Net Working Capital	34.0	21.6



Sector Analysis

Asia-Pacific		FY2022	FY2021
Revenue (continuing operations)	\$M	107.5	138.3
EBITDA	\$M	8.9	17.5
EBITDA margin	%	8.3%	12.7%

West Coast Australia (Perth)

• The Perth operation saw revenue fall by 28% to \$54.6 million due to the impact of COVID-19 induced labour shortages, particularly in the second half of the year. This was compounded by significant price increases for steel and shipping.

Indonesia

- Batam delivered a 2% decrease in revenue to \$42.9 million with the facility delivering to customers domestically and into markets such as Australia, New Zealand, Africa and Kazakhstan.
- Operations were able to absorb some of the manufacturing capacity of Perth when that facility was experiencing staff shortages.

Eastern Australia

 Austin continues to service east coast markets from its manufacturing hubs in Batam and Perth and has established several new final assembly partnerships during the year. North AmericaFY2022FY2021Revenue (continuing operations)\$M66.735.7EBITDA\$M15.9(2.4)EBITDA margin%23.8%(6.7%)

South America		FY2022	FY2021
Revenue	\$M	29.2	24.1
EBITDA	\$M	7.7	(2.4)
EBITDA margin	%	26.4%	(10.0%)

USA

- North America's performance has been the key highlight in the Group's full year results, delivering 33% of overall business revenues, an 87% increase from FY2021.
- Significant margin improvement as a result of efficiency measure implemented during the year.
- The result has been driven by strong sales into key markets across US, Canada and Mexico. Several new 'hub and spoke' partnerships were established in the year to enable final product assembly closer to the customer.
- The leadership team in North America has also been strengthened with a focus on implementing facility expansion plans that will provide additional capacity to support growth..

Chile

- South America recorded a solid improvement in performance in FY2022 with revenues increasing 21% and significant growth.
- As part of the global strategic review conducted in 2021, Austin undertook several initiatives in this region to improve performance including reducing overhead costs, improving leadership and increasing sales in key markets.
- As a result of this review, a number of loss making operations were discontinued and properties in Chile and Colombia sold, realising \$8.1 million in proceeds.

FY2021 has been restated for discontinued operations



Property Portfolio

Over the years, Austin acquired several properties globally to conduct business. As part of strategy review, several of these were sold or placed on sale. The following property portfolio remains on hand at the end of the financial year:

Carrying Values (\$M)	Property Held on Balance Sheet	Assets Held for Sale
Property Portfolio		
Casper, Wyoming	11.3	
Batam, Indonesia	5.7	
Antofagasta, Chile	10.1	
Lima, Peru (office)		0.8
Total Property Portfolio	27.1	0.8
Other assets		0.3
Total	27.1	1.1

- During the financial year, the sale of four properties previously held for sale in Chile, Colombia and Mackay (2) were completed as planned and realised sales proceeds of \$11.8 million.
- The office held for sale in Peru is being actively marketed.



Top: Austin USA operation in Casper, Wyoming Left: Austin Indonesia operation on Batam Island Right: Austin's Chile operation in La Negra, Antofagasta



Global Strategy

David Singleton, Chief Executive Officer and Managing Director

P 23 Austin Engineering Limited FY2022 Results Presentation

Global strategy launched July 2021

To be a technology-led global leader in mining product manufacture

Phase 2 (FY 2023 impact)

Manufacturing Enhancement

- \$6.5 million CAPEX program to introduce Advanced Manufacturing systems to boost output, improve labour efficiency, improve quality
- Investment in Batam as a major manufacturing hub is underway and is now supplying Perth and other locations. Key focus to reduce labour supply and cost issues in mining locations around the world
- Major steel procurement program now well advanced and generating significant cost savings across the Group.

Phase 3 (FY 2023/4)

Technology and Innovation

- Launched new HP-T truck tray in Q4 and launch customer won.
- · Launch new JEC HP bucket range with multiple buckets sold.

Phase 1 (FY 2022 impact)

Business Consolidation and Efficiency

• Complete.





3

Building a leading mining products business





- Truck Bodies
- JEC HP Buckets
- Tyre Handler



MAINETEC

- Hulk Buckets
- Dipper Buckets
- Wear Monitoring.











The numbers at a glance...

Acquisition metrics

- Price \$19.6m over 2 years
- FY23 EBITDA multiple 2.3 (3.5x exc. synergies). Austin circa 5x
- Funded by new HSBC term debt of \$11m
- FY23 Earnings accretive > 20% (inc. synergies)

Cost based synergy benefits (\$3m in FY23)

- Steel cost savings by leveraging Austin's buying power as a major purchaser of specialised high-grade Q&T steel.
- Labour cost savings by leveraging Austin's advanced manufacturing and 'hub and spoke' supply system.
- Reduction in overhead duplication.

Market based synergy benefits

(not included in accretion analysis)

- Sales of Hulk excavator buckets in Americas.
- Sales of dipper buckets and iTrip systems in the Americas.
- Improved customer servicing in spares.
- Potential roll out of condition monitoring to all Austin products.
- Increased presence in East Coast market.

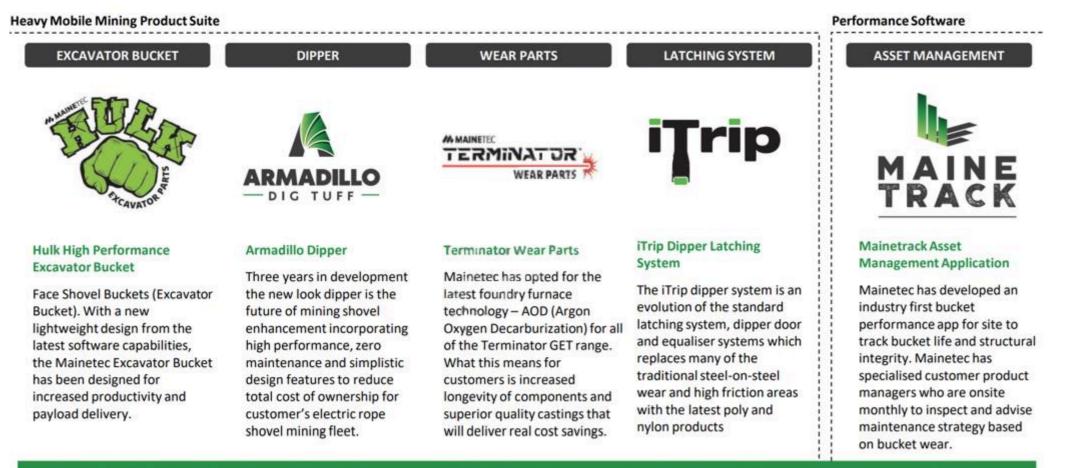
Austin EV/EBITDA multiple is an average of Euroz and Petra research analysis and is for quick comparison purposes only. For terms of HSBC debt see previous disclosure

P 25 Austin Engineering Limited FY2022 Results Presentation



PRODUCT OFFERING

Mainetec is leading the design and technology change for a new generation of high performance products for the heavy mining market



Mainetec has differentiated from the standard high volume commoditised products that are currently in the market by offering solution driven specialised equipment

Mainetec builds high performance bucket systems







The iTrip dipper system is an evolution of the standard latching system, dipper door and equaliser systems which replaces many of the traditional steel on steel

iŢrip

INTRODUCING THE NEWEST HIGH PERFORMANCE DIPPER IN THE WORLD



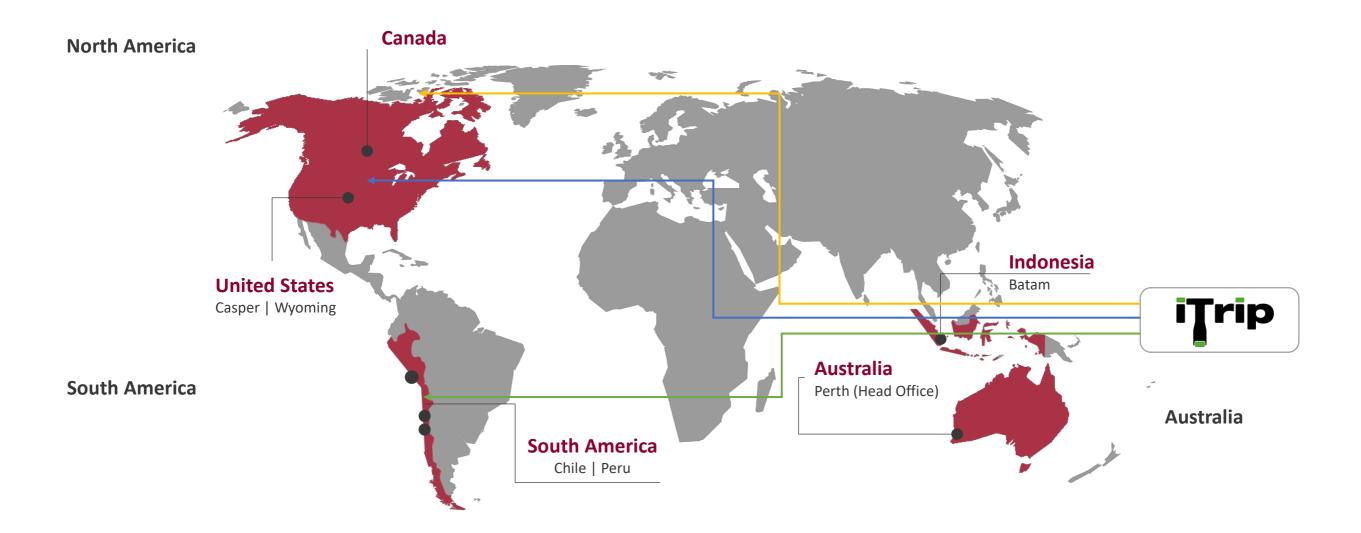




Global dipper bucket opportunity



Over 80% of Australian dipper buckets have major systems upgrades, but there are 10 times as many dipper buckets in the Americas.



Austin launched two new product types in 2022



Austin's investment in R&D has led to the launch of two new product ranges optimised for the Australian market.



Next Gen Truck Body

High Performance Buckets Series

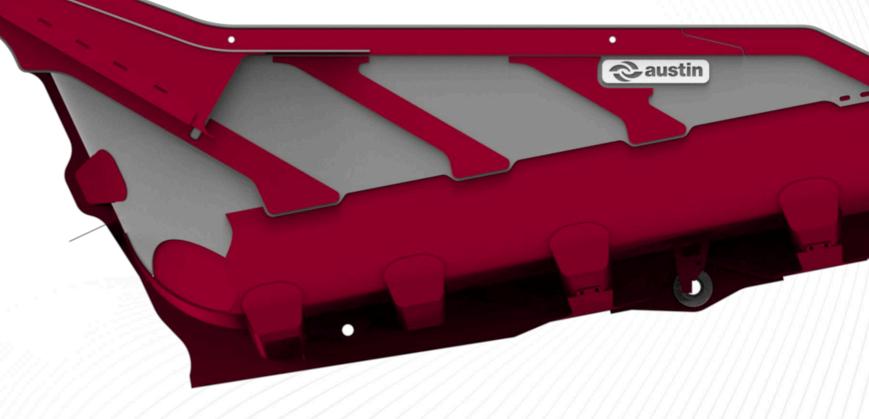


OUR LIGHTEST EVER TRUCK TRAY

• 7.3 tonnes more payload

Customer carries additional
\$2.8 million ore per tray annually

• Easier to build



OUR BEST EVER BUCKET



15%



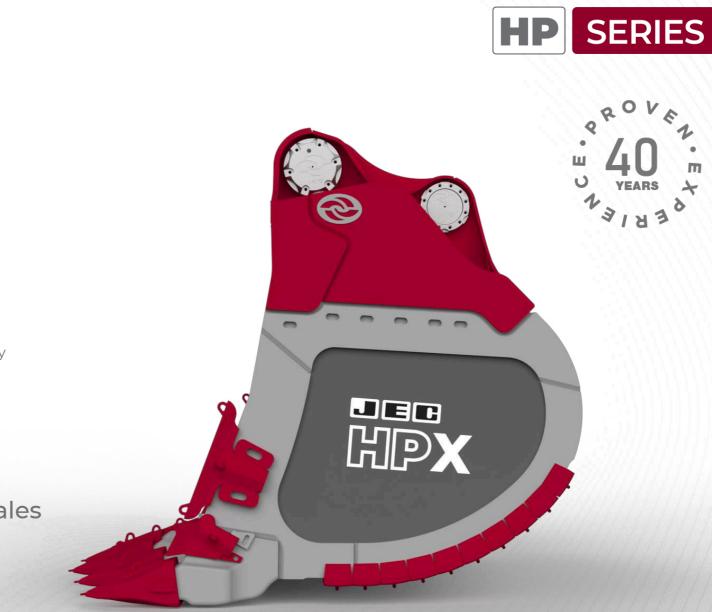
lighter than our comparable bucket means more ore load reduction in sidewall wear

3%

Upto

improvement in digging efficiency

- Developed to meet customer demands
- Has helped drive 4x increase in bucket sales
- Will lead to more rebuild potential





Outlook & Guidance



	product launches aimed at improving competitiveness.
	• Full year NPAT is expected to be up 17% to circa \$24 million (excluding Mainetec contribution. Update post completion)
	 The Company's orderbook stood at \$135 million on 1 July 2022, which was a \$50 million rise from the same time last year indicatin the potential for significant revenue growth.
Outlook	 USA, Indonesia, Chile and Mainetec have strong order books. Australia (Perth) still exhibiting some operational issues, which are under review.
	 Guidance has been made on the following basis: Constant FX rates based on end FY22 actuals. No significant further adverse impacts from COVID-19, especially in Western Australia. No significant impacts from input cost volatility, although Austin has measures in place to manage this. No material synergy benefits from Mainetec purchase expected in H1 as integration progresses.



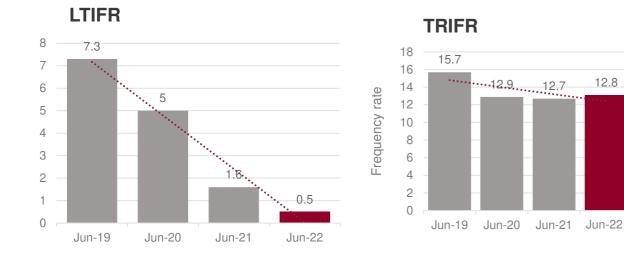
Sustainability

Sustainability



Safety

Safety statistics



- Lost Time Injury Frequency Rate (LTIFR) 12 month rolling average continues a positive trend with the continued focus on proactive initiatives and effectiveness of our critical controls.
- Total Recordable Injury Frequency • Rate (LTIFR) 12 month rolling average remains steady compared to last year with the overall trend continuing down.

12.8

Safety Leadership

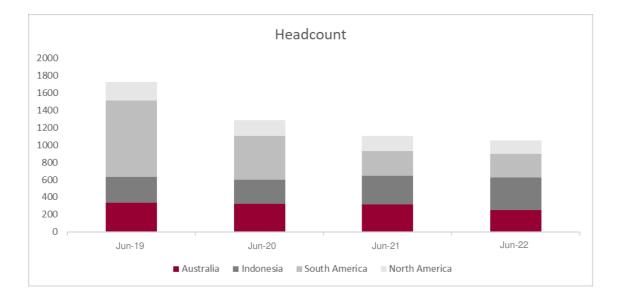
- During FY22 Austin maintained and improved the Critical Control Effectiveness Monitoring Program (CCEMP) rolled out in FY21.
- The Group is progressively moving from Golden Rules to employee engaged LIFE Saving Controls supported by LIFE Standards. These LIFE Saving Controls, LIFE Standards and CCEMP are aligned to focus on our greatest risks.
- Fostered SHE Leadership at all levels in Austin through engagement and curiosity in how work is done is helping to improve the safety of work.
- · Provided Safety & Health technical support.

The above initiatives have led to continued improvements in our traditional measurements of safety performance.



People

Headcount



- Headcount remained stable at 1,050 as at 30 June 2022 from 1,004 at 30 June 2021.
 - Increases in Asia-Pacific to meet strong production demand in Indonesia and Perth offsetting a reduction in Queensland from the closure of the Mackay Engineering facilities.
 - During 2021 and 2022 the business transitioned through significant structural change. The Head Office was relocated from Brisbane to Kewdale, Western Australia. By integrating our Head Office within our core business, we have been able to capitalise on shared resources and synergies that previously could not be realised.
 - A reduction in South America, from the cessation of operations in Colombia, Peru, and closure of Chilean crane business.
 - North America remain relatively stable.
- Headcount includes both permanent and flexible staff as well as those on labour hire arrangements.

Growth in Communities

- Of our total global workforce (including labour hire) of 1,050 at 30 June 2022, more than 80% of the workforce in each of our facilities globally is sourced from local communities.
- Austin's supply chain is heavily linked to local communities, with over 75% of non-steel purchases local sourced from areas we operate within.
- Austin is active in the communities it operates in. Some examples of recent programs include:
 - Sponsorship participation and donations made from all global businesses to local causes for example:
 - Batam Indonesia support for local schools
 - Western Australia's continued support of the charity ride to support the Harry Perkins Institute.
 - We continue to attend business and careers expos as part of increasing community and school engagement focus.

Environment

Austin is committed to operating in a manner that acknowledges and proactively manages the issues most material to the long-term sustainability of its business, the environment, and the communities in which it operates. This commitment is driven by Austin's Core Values, which are integral to the business and culture.

Austin's FY22 Sustainability Report is available on its website.

- Austin's Western Australian operations consistently recycles around 94% of its waste, with less than 6% going to landfill. With over 90% of waste recycled internationally and less than 10% going to landfill, as well as increasing recycling of by-products beyond scrap steel through in situ scrap deposit bins;
- Undertaken analysis on several products Austin manufactures to understand the carbon footprint and provide an opportunity to work with customers to choose more sustainable options for future orders;
- Implemented technology to reduce scrap steel by improving operational processes;
- Designed and engineered lighter truck bodies with an average 2% fuel burn reduction, this equates to an average approximate carbon dioxide reduction of 48,000kg per truck over the average life of each body. Additionally, lighter bodies have other advantages, such as reduced tyre wear and longer tyre lives, which eliminates the need to dispose of tyres; and
- Starting to invest in energy-efficient lighting, modern welding equipment, and modern manufacturing technology to further reduce both waste and energy in our future.





Important Information

This presentation has been prepared by Austin Engineering Limited (ABN 60 078 480 136) ("Austin" or the "Company"). The information in this presentation should be read in conjunction with Austin's continuous disclosure announcements. The information is of a general nature and has been prepared by Austin in good faith and with due care but no representation, warranty or assurance, express or implied is given or made as to the fairness, accuracy, adequacy, completeness or reliability of any statements, estimates or opinions, conclusions or other information contained in this presentation. The full year results are based on audited financial statements and the prior reporting period is restated for discontinued operations.

You should also be aware that any forward looking statements in this presentation are subject to inherent risks and uncertainties. Those risks and uncertainties include factors and risks specific to the businesses of Austin as well as general economic conditions and conditions in the financial markets. Actual events or results may differ materially from the events or results expressed or implied in any forward looking statement and such deviations are both normal and to be expected. No relevant party makes any representation or warranty (either express or implied) as to the accuracy or likelihood of fulfilment of any forward-looking statement, or any events or results expressed or implied in any you are cautioned not to place undue reliance on these statements. The forward-looking statements in this presentation reflect views held only as at the date of this presentation.

Subject to any continuing obligations under applicable law or any relevant ASX listing rules, Austin also disclaims any obligation or undertaking to provide any updates or revisions to any forward-looking statements in this presentation to reflect any change in expectations in relations to any forward-looking statements or any change in events, conditions, circumstances, expectations or assumptions on which any such statement is based. Nothing in this presentation shall under any circumstance create an implication that there has been no change in the affairs of Austin since the date of this presentation.

The information in this presentation does not constitute financial product advice (nor investment, tax, accounting or legal advice). Investors must not act on the basis of any matter contained in this presentation, but investors must rely on their own independent assessment, investigations and analysis of Austin. Investors should obtain their own professional, legal, tax, business and/or financial advisors before making any investment decision based on their investment objectives. Due care and attention should be undertaken when considering and analysing the financial performance of Austin.

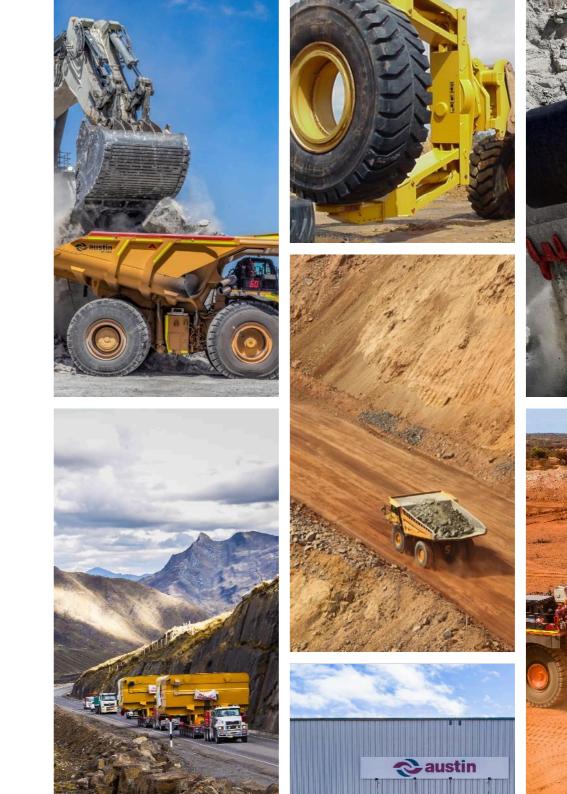
All amounts are presented in Australian dollars unless otherwise stated.

This presentation includes certain terms or measures which are not reported under International Financial Reporting Standards (IFRS) including, but not limited to, 'underlying' and 'normalised'. These measures are used internally by management to assess the performance of the business and make decisions about the allocation of resources. These non-IFRS measures have not been subject to audit or review. Refer to Austin's published financial results to ASX for financial information presented in according with IFRS standards.

Each recipient of this presentation or any entity or person receiving this document represents, warrants and confirms that it accepts the above conditions.

This presentation and the information contained in it does not constitute a prospectus or product disclosure statement, disclosure document or other offer document relating to Austin under Australian law or any other law. This presentation is not, and does not, constitute an offer, invitation or recommendation to subscribe for, or purchase, securities in Austin.

At Austin "Design matters"





design matters | austineng.com